



# Our committees 2025-2026

Shape the future of property



More than 2,200 people sit on our more than 130 specialist industry Committees across our national and state jurisdictions.

Our Committees are focused on driving the agenda for specific issues relevant to the industry, and work with Division Councils to help inform and implement our advocacy agenda.

Committee positions are highly coveted and offer the chance for individuals to expand their network, raise their profile, build market knowledge and help shape the work we do.

Committees spill every two years and the next round of nominations will open from 4 September 2024.

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# New South Wales

Committee	Description	Key focus/priorities
<b>Building Regulation Advisory Group</b>	The Building Regulation Advisory Group ensures the cross sectoral interests of Property Council members are represented in the dialogue with government about building reform and regulation.	<ul style="list-style-type: none"><li>• Focused on building quality and regulation issues</li><li>• Licensing and qualification issues</li><li>• Engagement with government and political stakeholders</li></ul>
<b>Capital Markets Committee</b>	Promotes property as an investment asset class and the integration of the capital and property markets, including the development of a Property and Capital Markets seminar events series.	<ul style="list-style-type: none"><li>• Events focus with engagement on advocacy and thought leadership</li><li>• Membership engagement</li></ul>
<b>Commercial Office and Cities Committee</b>	Champions the interests of the commercial office sector including the financing, construction, operations and management of assets. Provides advice to government on major projects and policies impacting cities.	<ul style="list-style-type: none"><li>• Advocacy, thought leadership, events and membership</li><li>• Investment and development in strategic centres</li><li>• Activation of the public domain, streets and laneways</li><li>• Maintain NSW as an investment destination</li></ul>
<b>Diversity, Equity and Inclusion Committee</b>	This Committee focuses on leading conversations in the property industry that promote diversity and inclusion. The Committee champions and informs the diversity and inclusion event program, as well as identifying and supporting specific networking, learning and thought leadership opportunities.	<ul style="list-style-type: none"><li>• Increase and support the representation of females in the property industry</li><li>• Support and educate the industry on best practices to ensure our spaces and places (including the workplace) are accessible and safe for everyone</li><li>• Support diversity and inclusion in the industry through a regular pipeline of events and an ongoing program of initiatives such as the Girls in Property program and 500 Women in Property</li><li>• Respond to diversity and inclusion policies</li></ul>

## New South Wales

Committee	Description	Key focus/priorities
<b>Future Leaders Committee</b>	This Committee is for aspiring and emerging leaders in the property industry. A key focus for this Committee is to develop an industry networking and professional development platform for young property professionals (under 35s).	<ul style="list-style-type: none"><li>• Events and membership</li><li>• Long-term investment in the Property Council's membership network</li><li>• Opportunities for joint activities to maximise networking and interaction across the membership</li></ul>
<b>Hotels Committee</b>	Represents the interests of the hotel property industry including hotel and tourism policy development, industry education, encouraging networking within the industry and engagement with other industry groups.	<ul style="list-style-type: none"><li>• Advocacy, thought leadership, events and membership</li><li>• Investment in hotel products</li></ul>
<b>Hunter Committee</b>	Represents the property industry in the Hunter region. A key focus for this Committee is to continue to advocate for the needs of industry across the Hunter. The Committee also looks after the development of Hunter lunches, forums and professional development seminars.	<ul style="list-style-type: none"><li>• Advocacy, thought leadership, events and membership</li><li>• Regional committees are a core part of member engagement outside of Sydney; the Hunter Committee has expert knowledge on issues of local relevance to the Property Council on issues</li><li>• Increase regional representation and engagement</li><li>• Investment in the Hunter region</li></ul>
<b>Hunter Future Leaders Committee</b>	This Committee is for aspiring and emerging leaders in the property industry. A key focus for this Committee is to develop an industry networking and professional development platform for young property professionals (under 35s).	<ul style="list-style-type: none"><li>• Events and membership</li><li>• Future Leaders is a long-term investment in the Property Council's membership network</li><li>• Opportunities for joint activities to maximise networking and interaction across the region</li></ul>

## New South Wales

Committee	Description	Key focus/priorities
<b>Illawarra Committee</b>	Represents the property industry in the Illawarra. A key focus for this Committee is on city centre revitalisation, planning issues and economic development to promote regional growth.	<ul style="list-style-type: none"><li>• Advocacy, thought leadership, events and membership</li><li>• Regional committees are a core part of member engagement outside of Sydney; additionally, the Illawarra Committee provides a platform to connect with major NSW stakeholders</li><li>• Increase regional representation and engagement</li><li>• Investment in the Illawarra and Shoalhaven region</li></ul>
<b>Illawarra Future Leaders Committee</b>	This Committee is for aspiring and emerging leaders in the property industry. A key focus for this Committee is to develop an industry networking and professional development platform for young property professionals (under 35s).	<ul style="list-style-type: none"><li>• Events and membership</li><li>• Future Leaders is a long-term investment in the Property Council's membership network</li><li>• Opportunities for joint activities to maximise networking and interaction across the region</li></ul>
<b>Industrial and Logistics Committee</b>	Focuses on issues relevant to the growth of industrial property, including employment lands policy and associated planning and infrastructure delivery frameworks.	<ul style="list-style-type: none"><li>• Advocacy, thought leadership, events and membership</li><li>• Advocate for measures to address the chronic shortage of industrial land supply across NSW</li><li>• Continue to build literacy around emerging trends in supply chain and logistics</li><li>• Maintain NSW as an investment destination</li></ul>
<b>Planning Advisory Group</b>	The Planning Advisory Group champions reforms to improve the efficiency of the New South Wales planning framework together with reviewing strategic planning documents and draft environmental planning instruments.	<ul style="list-style-type: none"><li>• Planning reform and streamlining the planning system, Improve certainty and timeliness in the planning and regulatory system</li><li>• Advocate for effective policies that deliver a strong pipeline of housing</li></ul>

## New South Wales

Committee	Description	Key focus/priorities
<b>Precincts and Social Infrastructure Committee</b>	Represents the interests of the property industry in precinct and innovation district promotion and formation, and its intersection with all levels of the education sector, health sector and metro precincts and identification of challenges and barriers to growth.	<ul style="list-style-type: none"><li>• Advocacy, thought leadership, events and membership</li><li>• Role of health and education investment and development in the delivery of specialist precincts</li><li>• Tailoring focus on social infrastructure (driving precincts) relevant to attracting and retaining members</li><li>• Maintain NSW as an investment destination</li></ul>
<b>Residential Committee</b>	The key role is to work with government and industry to develop solutions in relation to residential property and development. Urban renewal, levies, land supply and housing affordability are among its priority areas.	<ul style="list-style-type: none"><li>• Advocacy, thought leadership, events and membership</li><li>• Urban infill, greenfield, diversity of housing</li><li>• Including growth of commercial residential options</li><li>• Engagement with government and political stakeholders</li></ul>
<b>Retirement Living Committee</b>	Represents the interests of the retirement villages sector, including advising on policy development and advocacy in NSW and working to support the Retirement Living Council on national policy issues. Key role is to generate networking and professional development forums for the industry.	<ul style="list-style-type: none"><li>• Advocacy, thought leadership, events and membership</li><li>• Focus on retirement living including ILUs</li><li>• Support the Retirement Living Council's advocacy to gain traction in NSW</li></ul>
<b>Sustainability Advisory Group</b>	The Sustainability Advisory Group showcases thought leadership beyond current best practice across strategic environmental, social, economic and governance aspects of sustainability.	<ul style="list-style-type: none"><li>• Response to sustainability initiatives and policies identified at local and state level</li><li>• Issues such as climate mitigation, biodiversity, State Disaster Mitigation Plan, decarbonisation and delivery of a net-zero built environment</li></ul>

# New South Wales

Committee	Description	Key focus/priorities
<b>Tax Advisory Group</b>	The Tax Advisory Group provides technical advice on NSW revenue legislation, including stamp duty, land tax and tax design. Also focuses on issues relevant to the Office of State Revenue and works closely with the National Working Group to achieve harmonisation in key areas.	<ul style="list-style-type: none"><li>• Response to tax related policies and initiatives at a local and State level</li><li>• Impact of tax on the property industry and capital flows</li></ul>
<b>Western Sydney Committee</b>	Represents the property industry in Western Sydney. A key focus of this Committee is on the good growth of the Central City and Western Parkland City. The Committee also looks after the development of Western Sydney events, forums and professional development seminars.	<ul style="list-style-type: none"><li>• Advocacy, thought leadership, events and membership</li><li>• Regional committee is core part of member engagement outside of Sydney CBD</li><li>• Focus on issues impacting Western Sydney and increase regional representation and engagement</li><li>• Investment in the Western Sydney region</li></ul>

# Victoria

Committee	Description	Key focus/priorities
<b>Build-to-Rent Committee</b>	Supports the growth of the quickly growing build-to-rent sector in Victoria. This Committee develops and promotes solutions to support build-to-rent development across taxation, planning, design and regulations to embed future growth required to meet expected demand.	<ul style="list-style-type: none"><li>• More efficient local planning outcomes</li><li>• Design standards</li><li>• Affordable housing integration</li></ul>
<b>Commercial Office Committee</b>	Responsible for promoting the interests of the commercial office sector. The Committee focuses on policy issues relating to commercial construction, leasing, asset management, tenant attraction, occupancy and sustainability.	<ul style="list-style-type: none"><li>• CBD vibrancy and attraction</li><li>• Supporting office planning and development opportunities</li><li>• Future of existing sub-prime office assets</li></ul>
<b>Diversity, Equity and Inclusion Committee</b>	This Committee focuses on leading conversations in the property industry that promote diversity and inclusion. The Committee champions and informs the diversity and inclusion event program, as well as identifying and supporting specific networking, learning and thought leadership opportunities.	<ul style="list-style-type: none"><li>• Increase and support the representation of females in the property industry.</li><li>• Support and educate the industry on best practices to ensure our spaces and places (including the workplace) are accessible and safe for everyone.</li><li>• Support diversity and inclusion in the industry through a regular pipeline of events and an ongoing program of initiatives such as the Girls in Property program and 500 Women in Property.</li><li>• Respond to diversity and inclusion policies.</li></ul>
<b>Education and Social Infrastructure Committee</b>	Represents the interests of Victoria's social infrastructure and education property sectors, including university campuses, private education facilities, purpose-built student accommodation, hospitals and healthcare, child care, aged care and other forms of social infrastructure, through advocacy and engagement that unlocks development and investment opportunities.	<ul style="list-style-type: none"><li>• Unlocking government land more effectively for development opportunities.</li><li>• Attracting private investment for future projects</li><li>• Connecting the diverse industry together</li></ul>



## Victoria

Committee	Description	Key focus/priorities
<b>Future Leaders Committee</b>	This Committee is for aspiring and emerging leaders in the property industry. A key focus for this Committee is to develop an industry networking and professional development platform for young property professionals (under 35s).	<ul style="list-style-type: none"> <li>• Continue to deliver industry networking events for the &lt;35 cohort</li> <li>• Develop and deliver 2x policy/topical events per year</li> <li>• Increase the visibility and exposure of the cohort in the wider industry</li> </ul>
<b>Future Trends and Innovations Committee</b>	Exclusively focuses on recommending and securing event speakers, developing a framework for improving event marketing, awareness, patronage, engagement and interaction and identifying future industry trends.	<ul style="list-style-type: none"> <li>• Develop themes for Property Hackathon and deliver as an annual event</li> <li>• Contribute to PCA Advocacy Agenda</li> <li>• Cross pollenate with other committees</li> </ul>
<b>Geelong Committee</b>	Represents the interests of the Geelong development industry, with a focus on supporting ongoing CBD renewal, investment attraction and infill development.	<ul style="list-style-type: none"> <li>• Supporting more ambitious infill development through policy settings</li> <li>• Driving growth of central city</li> <li>• Future of local transport infrastructure</li> </ul>
<b>Industrial and Logistics Committee</b>	Responsible for providing a voice on issues relating to industrial land supply and investment, supply chains, public project pipelines and infrastructure development.	<ul style="list-style-type: none"> <li>• Expanding industrial land supply pipeline</li> <li>• Property's role in driving more efficient local supply chain</li> <li>• Planning and servicing of new industrial projects</li> </ul>
<b>Planning and Building Committee</b>	Responsible for policy development across all areas of Victoria's planning and building systems to support positive development outcomes, such as planning system improvement (including the anticipated Planning and Environment Act reform process), design standards and building regulation.	<ul style="list-style-type: none"> <li>• Engaging with Housing Statement policy reform as it relates to planning</li> <li>• Monitoring and advocating for local/state planning system enhancement</li> <li>• Engaging with state building reform agenda</li> </ul>

## Victoria

Committee	Description	Key focus/priorities
<b>Precincts Committee</b>	Responsible for promoting the merit of precinct, urban renewal and large scale mixed-use development in Victoria, with a strong focus on priority precincts, activity centres and improving planning and investment outcomes for large scale mixed-use projects.	<ul style="list-style-type: none"><li>• Unlocking new precinct development and investment opportunities</li><li>• Attracting right mix of uses in precincts</li><li>• Engaging with activity centres and SRL station precincts development to ensure optimum settings in place</li></ul>
<b>Residential Committee</b>	Represents the Victorian residential development industry across both greenfield and infill development. Advocates for policy solutions to support the achievement of Victorian housing targets, including positive outcomes for land supply and servicing, infrastructure contributions, cultural heritage and affordable housing.	<ul style="list-style-type: none"><li>• Land servicing and supply including Melbourne Water and cultural heritage</li><li>• Identifying solutions to broader housing supply blockages</li><li>• Incentivising investment in new housing development</li></ul>
<b>Retail Committee</b>	Promotes the interests of the retail property sector in Victoria through forums, events and information, including shopping centre owners and managers, developers, leasing professionals and major tenants.	<ul style="list-style-type: none"><li>• Sharing information on state of retail property</li><li>• Asset management and safety</li><li>• Development of forums and events for sector</li></ul>
<b>Retirement Living Committee</b>	Represents the interests of the retirement living and seniors housing sector, including advising on policy development and advocacy in Victoria, and working to support the Retirement Living Council on national or cross-border policy issues.	<ul style="list-style-type: none"><li>• Finalising reform of Retirement Villages Act</li><li>• Enabling better planning for future retirement living development</li><li>• Rolling out nationally led initiatives</li></ul>

# Victoria

Committee	Description	Key focus/priorities
<b>Sustainability Committee</b>	Advances sustainable development and practices that support the ongoing decarbonisation of the built environment in Victoria.	<ul style="list-style-type: none"><li>• Engagement with Gas Substitution Roadmap and other relevant policy reform processes</li><li>• Information sharing on current trends and challenges</li><li>• Informing delivery of sustainability events</li></ul>
<b>Tax and Economic Trends Committee</b>	Provides technical advice on Victorian revenue legislation, including stamp duty, land tax and tax design. The committee also focuses on issues relevant to the State Revenue Office, identifies economic trends relevant to property and assists with policy development that boosts the investment attraction of property in Victoria.	<ul style="list-style-type: none"><li>• Provide technical advice on application of relevant taxation reform</li><li>• Identify barriers to investment for property projects in Victoria</li><li>• Support development of proactive tax policy positions for 2026 election campaign</li></ul>

# Queensland

Committee	Description	Key focus/priorities
<b>Commercial Office Committee</b>	Promotes the interests of the commercial office sector. The committee advocates on policy issues relating to commercial construction, leasing, management, safety and sustainability. The committee is primarily focused on the Brisbane and Brisbane Fringe markets.	<ul style="list-style-type: none"><li>• Planning</li><li>• Land tax and valuations</li><li>• Vibrant precincts/thriving cities</li></ul>
<b>Committee for Cities</b>	The Committee for Cities' focus is drawing together the industry's expertise in planning, infrastructure and urban design, to shape and provide advice to government on major projects and policies impacting our cities.	<ul style="list-style-type: none"><li>• Bridge government planning with the public and private sector</li><li>• Define Brisbane's/SEQ precinct story</li><li>• Vibrant precincts/thriving cities</li></ul>
<b>Diversity, Equity and Inclusion Committee</b>	This committee focuses on leading conversations in the property industry that promote diversity and inclusion. The committee champions and informs the diversity and inclusion event program, as well as identifying and supporting specific networking, learning and thought leadership opportunities.	<ul style="list-style-type: none"><li>• Increase and support the representation of females in the property industry</li><li>• Support and educate the industry on best practices to ensure our spaces and places (including the workplace) are accessible and safe for everyone</li><li>• Support diversity and inclusion in the industry through a regular pipeline of events and an ongoing program of initiatives such as the Girls in Property program and 500 Women in Property</li><li>• Respond to diversity and inclusion policies</li></ul>
<b>Future Leaders Committee</b>	This Committee is for aspiring and emerging leaders in the property industry. A key focus for this Committee is to develop an industry networking and professional development platform for young property professionals (under 35s).	<ul style="list-style-type: none"><li>• Facilitating industry networking opportunities</li><li>• Learn from experienced personnel in the industry through a range of interactive talks</li></ul>

## Queensland

Committee	Description	Key focus/priorities
<b>Industrial and Logistics Committee</b>	Focused on issues relevant to unlocking sustainable growth in employment lands in Queensland. This includes planning policy, sustainability initiatives and infrastructure delivery frameworks.	<ul style="list-style-type: none"><li>• Local government engagement</li><li>• State government engagement</li><li>• Energex connection times</li></ul>
<b>Planning and Infrastructure Committee</b>	Responsible for influencing the state and local government regulatory environment as it relates to land use planning, infrastructure planning, prioritisation and charging, along with the progression of opportunities for private sector involvement in the development of public infrastructure.	<ul style="list-style-type: none"><li>• Supporting efficient and sustainable growth and development, through:</li><li>• Housing: A home for every Queenslander</li><li>• Infrastructure planning, coordination and funding</li><li>• Government engagement</li></ul>
<b>Gold Coast Committee</b>	Represents the interests of the Property Council's diverse membership on the Gold Coast.	<ul style="list-style-type: none"><li>• Providing input into state and local planning matters</li><li>• Championing the positive impact of the property industry</li><li>• Promoting economic growth and diversity</li></ul>
<b>Sunshine Coast Committee</b>	Represents the interests of the Property Council's diverse membership on the Sunshine Coast.	<ul style="list-style-type: none"><li>• Local planning scheme reform</li><li>• Identifying investment opportunities</li><li>• Infrastructure/construction costs</li></ul>
<b>Townsville Committee</b>	Represents the interests of the Property Council's diverse membership in Townsville.	<ul style="list-style-type: none"><li>• A reinvigorated CBD that thrives as an economic and social hub</li><li>• Above QLD average growth in the region's population</li><li>• Continuous improvement in the local investment environment</li></ul>

## Queensland

Committee	Description	Key focus/priorities
<b>Residential Committee</b>	The key role of the committee is to work with government and industry to develop solutions in relation to residential property and development. Urban renewal, levies, land supply and housing affordability are among its priority areas.	<ul style="list-style-type: none"><li>• Progressing build-to-rent as an essential component of Queensland's housing mix</li><li>• Reducing construction delivery constraints</li><li>• Unlocking land supply/housing diversity</li></ul>
<b>Retail Committee</b>	Represents the interests of all proponents of the retail sector in Queensland, including shopping centre owners and managers, developers, leasing professionals and major tenants.	<ul style="list-style-type: none"><li>• Delivering the Retail Awards</li><li>• Industry information sharing</li><li>• Regulation/legislation reform</li></ul>
<b>Retirement Living Committee</b>	Represents the interests of the seniors living sector, including advising on policy development and advocacy in Queensland, and working to support the Retirement Living Council on national or cross border policy issues.	<ul style="list-style-type: none"><li>• Ongoing engagement with the state government regarding proposed changes to sector regulations</li><li>• Discussing resident issues (such as smoking, pets, village management)</li><li>• Support development of 'ageing in place' strategies</li></ul>
<b>Social Infrastructure Committee</b>	Represents the interests of the owners and operators of social infrastructure with a focus on education and health. The committee advocates on issues associated with the development, investment, and operation of social infrastructure assets.	<ul style="list-style-type: none"><li>• Undertaking research to measure the needs for health and education assets</li><li>• Identifying the barriers to increased investment and delivery of more social infrastructure assets</li><li>• Working with members to advocate to government to support investment and delivery of more health and education assets to support Queensland's growth</li></ul>

# Western Australia

Committee	Description	Key focus/priorities
<b>Cities, Infrastructure and Strategic Precincts Committee</b>	This Committee identifies the policy, economic and sustainability needs for better localised development of key precincts across Perth and major regional centres. The Committee focuses on ensuring the integration of infrastructure delivery with land use planning, promoting sustainable growth, and enhancing the connectivity and functionality of key precincts. It will consider the role of innovative infrastructure solutions and strategic investments in supporting the long-term economic and social objectives of the precincts.	<ul style="list-style-type: none"><li>• Identify key precincts around Perth for development and settings needed for those precincts to thrive</li><li>• Monitor and advise on key infrastructure activity, including progress on recommendations in the State Infrastructure Strategy</li><li>• Transit-oriented developments</li></ul>
<b>Commercial Office and Perth CBD Committee</b>	This Committee champions Perth's Commercial Office market and related CBD activation. It includes representation across commercial office owners, managers, leasing agents and major tenants. The Committee provides advice on office market activity and trends across the Perth CBD and West Perth, as well as other economic activity generated in surrounding precincts. Additional focuses include the provision of transport links through the Perth CBD and enhancing the workplace experience to retain office workers in the city.	<ul style="list-style-type: none"><li>• Observe and discuss market activity in the Perth office market</li><li>• Perth CBD Activation and attraction</li><li>• Monitor changes and investment with the Perth Parking Levy</li></ul>

## Western Australia

Committee	Description	Key focus/priorities
<b>Diversity, Equity and Inclusion Committee</b>	This Committee focuses on leading conversations in the property industry that promote diversity and inclusion. The Committee champions and informs the diversity and inclusion event program, as well as identifying and supporting specific networking, learning, and thought leadership opportunities.	<ul style="list-style-type: none"><li>• Increase and support the representation of females in the property industry</li><li>• Support and educate the industry on best practices to ensure our spaces and places (including the workplace) are accessible and safe for everyone</li><li>• Support diversity and inclusion in the industry through a regular pipeline of events and an ongoing program of initiatives such as the Girls in Property program and 500 Women in Property</li><li>• Respond to diversity and inclusion policies</li></ul>
<b>Future Leaders Committee</b>	This Committee is for aspiring and emerging leaders in the property industry. A key focus for this Committee is to develop an industry networking and professional development platform for young property professionals (under 35s).	<ul style="list-style-type: none"><li>• Curate professional development events and networking opportunities</li><li>• Development and conducting site tours for the committee</li><li>• Promoting the property industry to university students</li></ul>
<b>Industrial and Logistics Committee</b>	This Committee represents the interest of industrial land owners and users, with a focus on encouraging greater industrial development to support economic growth and achieve sustainability outcomes. This includes monitoring and providing a voice on a range of policy areas and initiatives that can promote industrial development, supply chain security, transport planning, and industrial land supply and investment.	<ul style="list-style-type: none"><li>• Industrial land supply</li><li>• Logistics, transport planning and supply chain security</li><li>• Sustainability and resilience in the industrial property sector</li><li>• Liaising with government on provision of critical infrastructure such as power and water</li></ul>



## Western Australia

Committee	Description	Key focus/priorities
<b>Planning Committee</b>	This Committee monitors changes to WA's planning framework and contributes technical advice on ongoing reforms, changes to strategic planning requirements, and urban consolidation initiatives. It provides feedback on how WA's planning system is performing, identifies further opportunities for improvements that can facilitate efficient and good planning outcomes across different planning authorities.	<ul style="list-style-type: none"><li>• Responding to state led planning reform</li><li>• Supporting improved planning efficiency</li><li>• Supporting the creation, implementation and delivery of urban consolidation through planning frameworks</li></ul>
<b>Property Economics and Investment Committee</b>	This Committee will drive the development of strategic and forward focused research, explore economic trends in the property sector and determine their relevance for the Western Australian property market. It also reports on investment trends to highlight investment opportunities in the WA property market and reviews state and local government fees, charges and rates.	<ul style="list-style-type: none"><li>• State based property economics and investment</li><li>• Develop research briefs that are relevant to the WA property market</li><li>• International and interstate capital market trends and analysis</li></ul>
<b>Residential Committee</b>	This Committee oversees various aspects of housing supply and policy across WA, including for apartments, townhouses and masterplanned communities. It provides advice on factors influencing housing delivery, such as financial, building regulation, design and workforce considerations. It provides advice on innovation within the construction market including alternative construction methods and materials.	<ul style="list-style-type: none"><li>• Financial and regulatory barriers to development</li><li>• Affordability, housing diversity, and community awareness</li><li>• Residential property resilience and thought leadership</li></ul>

## Western Australia

Committee	Description	Key focus/priorities
<b>Retail and Hotels Committee</b>	This Committee represents the interests of the retail, tourism, hospitality and hotels sectors including planning challenges, advancing industry through education, thought leadership, encouraging networking and responding to market challenges.	<ul style="list-style-type: none"><li>• Retail asset resilience, providing guidance on issues that impact retail asset operation</li><li>• Hotel property sector planning and regulatory matters</li><li>• Education and thought leadership opportunities in the retail sector</li></ul>
<b>Retirement Living Committee</b>	This Committee advocates for the interests of retirement village operators across Western Australia by working with the Retirement Living Council to promote the benefits of retirement living and unleashing new retirement development. It also monitors the legislative and regulatory framework with an aim to reduce onerous regulation and red tape.	<ul style="list-style-type: none"><li>• Legislative Reform, Industry Regulation and Engagement</li><li>• Industry development, events and programming</li><li>• Researching senior living trends and advocating with the RLC</li></ul>

# South Australia

Committee	Description	Key focus/priorities
<b>Diversity, Equity and Inclusion Committee</b>	This committee focuses on leading conversations in the property industry that promote diversity and inclusion. The committee champions and informs the diversity and inclusion event program, as well as identifying and supporting specific networking, learning and thought leadership opportunities.	<ul style="list-style-type: none"> <li>• Increase and support the representation of females in the property industry</li> <li>• Support and educate the industry on best practices to ensure our spaces and places (including the workplace) are accessible and safe for everyone</li> <li>• Support diversity and inclusion in the industry through a regular pipeline of events and an ongoing program of initiatives such as the Girls in Property program and 500 Women in Property</li> <li>• Respond to diversity and inclusion policies</li> </ul>
<b>Future Leaders Committee</b>	This Committee is for aspiring and emerging leaders in the property industry. A key focus for this Committee is to develop an industry networking and professional development platform for young property professionals (under 35s).	<ul style="list-style-type: none"> <li>• Facilitating industry networking opportunities</li> <li>• Learn from experienced personal in the industry through a range of interactive talks</li> </ul>
<b>Future Trends and Innovations Committee</b>	The Future Trends and Innovations Committee assists the Property Council in driving the development of strategic and forward focused policies and research, and to investigate trends in the property sector and relevance for the South Australian market.	<ul style="list-style-type: none"> <li>• Greater Adelaide Governance</li> <li>• Addressing CBD office vacancy – repositioning for new industries</li> <li>• Capturing value of asset data – digital transformation</li> </ul>
<b>Industrial and Logistics Committee</b>	Focused on issues relevant to unlocking sustainable growth in employment lands in South Australia. This includes planning policy, sustainability initiatives and infrastructure delivery frameworks.	<ul style="list-style-type: none"> <li>• Development Ready Industrial and Employment Lands</li> <li>• Defence (AUKUS)</li> <li>• Hydrogen industry readiness</li> </ul>

## South Australia

Committee	Description	Key focus/priorities
<b>Cities and Precincts Committee</b>	Dedicated to promoting and protecting the economic interests of our CBD and precinct asset owners, investors and developers. The committee will be a source of thought leadership on the key role that the property industry plays in creating urban vibrancy, economic growth and city-shaping.	<ul style="list-style-type: none"> <li>• Promoting outcomes that enhance economic health of CBD and precinct asset owners, investors and developers</li> <li>• Promoting policy outcomes that increase investment attraction and the liveability of Adelaide's CBD and South Australia's precincts</li> <li>• Promoting Adelaide's office market as an attractive destination for the modern workforce</li> </ul>
<b>Planning Committee</b>	Advocates for planning policy outcomes that increases efficiency and supply of the built form in South Australia.	<ul style="list-style-type: none"> <li>• 30 Year Plan Review</li> <li>• Site contamination – practice direction</li> <li>• Code Amendments</li> <li>• Stimson Review</li> <li>• Streamlining develop</li> </ul>
<b>Residential Development Committee</b>	Responsible for providing strategic advice and a source of market intelligence on the challenges and potential solutions relating to the development of all forms of residential property.	<ul style="list-style-type: none"> <li>• Housing diversity and supply</li> <li>• Planning for growth</li> <li>• Housing construction – sector health</li> <li>• Affordable housing</li> </ul>
<b>Retirement Living Committee</b>	Responsible for providing strategic advice and a source of market intelligence on the challenges and potential solutions relating to the development of all forms of residential property.	<ul style="list-style-type: none"> <li>• Retirement Villages Act Reform</li> </ul>

# South Australia

Committee	Description	Key focus/priorities
<b>Social Infrastructure Committee</b>	Represents the interests of owners and operators of social infrastructure. The Committee advocates on issues associated with the planning, procurement, financing, construction and operation of social infrastructure development across asset classes including health, education, sporting and community amenities.	<ul style="list-style-type: none"><li>• Improve collaboration between public and private sectors</li><li>• Environmental, Social and Governance (ESG) and Technology</li><li>• Attracting capital to South Australian Social Infrastructure projects</li><li>• Incentivising Social Infrastructure through planning</li></ul>
<b>Tax and Economic Trends Committee</b>	Provides technical advice on South Australian revenue legislation, including stamp duty, land tax and tax design. The Committee also focuses on issues relevant to the Office of State Revenue and economic trends impacting the property sector.	<ul style="list-style-type: none"><li>• Land Tax</li><li>• State based tax levers to incentivise housing supply</li><li>• Council rates</li></ul>

# Australian Capital Territory

Committee	Description	Key focus/priorities
<b>Diversity, Equity and Inclusion Committee</b>	This Committee focuses on leading conversations in the property industry that promote diversity and inclusion. The Committee champions and informs the diversity and inclusion event program, as well as identifying and supporting specific networking, learning and thought leadership opportunities.	<ul style="list-style-type: none"><li>• Increase and support the representation of females in the property industry</li><li>• Support and educate the industry on best practices to ensure our spaces and places (including the workplace) are accessible and safe for everyone</li><li>• Support diversity and inclusion in the industry through a regular pipeline of events and an ongoing program of initiatives such as the Girls in Property program and 500 Women in Property</li><li>• Respond to diversity and inclusion policies</li></ul>
<b>Economic Development and Infrastructure Committee</b>	Ensures long term infrastructure planning and ensure our city and our region is an attractive place to do business and invest in. The Committee focuses on engaging with government about infrastructure spending and attracting private sector investment and development where we need it, including in key transport corridors. It also focuses on making sure we have a fair and efficient tax system which enables, not penalises the property sector.	<ul style="list-style-type: none"><li>• Representing industry needs to major stakeholders and government</li><li>• Includes matters around city revitalisation, local industry procurement issues and local projects, climate change, decarbonisation of the territory and the importance of Canberra as a destination</li></ul>
<b>Future Leaders Committee</b>	This Committee is for aspiring and emerging leaders in the property industry. A key focus for this Committee is to develop an industry networking and professional development platform for young property professionals (under 35s).	<ul style="list-style-type: none"><li>• Events and membership</li><li>• Long-term investment in the Property Council's membership network</li><li>• Opportunities for joining activities to maximise networking and professional development</li></ul>

## Australian Capital Territory

Committee	Description	Key focus/priorities
<b>Industrial and Logistics Committee</b>	Focuses on planning and policy frameworks needed to support industrial activity and logistics planning to help grow Canberra as the economic heart of the region. Includes zoning and infrastructure delivery frameworks.	<ul style="list-style-type: none"> <li>• Advocacy, thought leadership, events and membership</li> <li>• Adaptive reuse program</li> <li>• Investment, development and activation of industrial land around the ACT</li> </ul>
<b>Planning and Residential Committee</b>	Champions reforms to improve the efficiency of the ACT planning framework together with reviewing strategic planning documents including variations to the Territory Plan. Its focus is to make sure that planning is outcomes focused for both residential and commercial property development. Priorities include land supply, achieving high quality building and design at a time of urban renewal of the nation's capital.	<ul style="list-style-type: none"> <li>• Advocacy, thought leadership and events</li> <li>• Removal of red tape in the territory</li> <li>• Engagement with political stakeholders around relevant issues such as Developer Licensing Bill</li> </ul>
<b>Retirement Living Committee</b>	The Committee represents the interests of the retirement villages sector, including advising on policy development and advocacy in the ACT, and working to support the Retirement Living Council on national or cross-border policy issues. Other key roles of the Committee are to generate networking and professional development forums for the industry.	<ul style="list-style-type: none"> <li>• Advocacy, thought leadership, events and membership</li> <li>• Support retirement living sector through engagement across relevant policy matters</li> <li>• Respond to legislation around retirement living developments</li> </ul>
<b>Social Sustainability Committee</b>	Focuses on leading the way on sustainable development practices, which includes social sustainability.	<ul style="list-style-type: none"> <li>• Advocating to ensure our buildings are energy efficient, and meet the needs of a growing population, including a diverse and affordable housing supply, and that our planning system is people focused</li> </ul>

# Tasmania

Committee	Description	Key focus/priorities
<b>Future Leaders and Diversity, Equity and Inclusion Committee</b>	The Future Leaders and Diversity, Equity and Inclusion Committee is for aspiring and emerging leaders in the property industry. A key focus for this committee is to drive policy reform ideas, develop an industry networking and professional development platform for young property professionals and champion diversity and inclusion.	<ul style="list-style-type: none"> <li>• Facilitating industry networking opportunities</li> <li>• Learn from experienced personal in the industry through a range of interactive talks</li> </ul>
<b>Public Policy and Residential Committee</b>	Responsible for influencing the state's legislative environment as it relates to infrastructure planning, prioritisation and charging as well as the progression of opportunities for private sector involvement in the development of public infrastructure. The committee is also responsible for providing a voice on issues relating to residential property. These issues include affordable housing, land supply, accessibility, post planning and development assessment processes as well as levies and charges.	<ul style="list-style-type: none"> <li>• Leveraging the state government's election commitments to drive long term reform</li> <li>• Progressing build-to-rent as an essential component of Tasmania's housing mix</li> <li>• Reducing construction delivery constraints</li> <li>• Unlocking land supply/housing diversity</li> </ul>
<b>Urban Renewal Committee</b>	Champions urban renewal to drive economic growth and strong community outcomes.	<ul style="list-style-type: none"> <li>• Promoting the merit of precinct and large scale mixed-use development in Tasmania outcomes for large scale mixed-use projects</li> <li>• A strong focus on priority precincts and improving planning</li> <li>• A strong focus on good design principles for our future cities</li> </ul>



# Northern Territory

Committee	Description	Key focus/priorities
<b>Future Leaders and Diversity, Equity and Inclusion Committee</b>	The Leaders and Diversity, Equity and Inclusion Committee is for aspiring and emerging leaders in the property industry. A key focus for this Committee is to drive policy reform ideas, develop an industry networking and professional development platform for young property professionals and champion diversity and inclusion.	<ul style="list-style-type: none"><li>• Facilitating industry networking opportunities</li><li>• Learn from experienced personal in the industry through a range of interactive talks</li></ul>
<b>Social Infrastructure Committee</b>	Represents the interests of the owners and operators of social infrastructure. The Committee advocates on issues associated with the development and operation of social infrastructure assets including adopting the recommendations from the Housing Alliance.	<ul style="list-style-type: none"><li>• Accelerate housing across the NT</li><li>• Focus on the Housing Alliance goals and provide advice where needed</li><li>• Encourage urban infill and reduce the urban sprawl</li></ul>
<b>Commercial and Precincts Committee</b>	Champions the interests of the commercial office sector including the financing, construction, operations and management of assets. Promoting the merit of precinct and mixed use developments in the NT, with a strong focus on priority precincts and improving planning outcomes for mixed-use projects.	<ul style="list-style-type: none"><li>• Grow the commercial office market by encouraging investment</li><li>• Legislative changes to ease the burden of re-purposing</li><li>• Encourage activation and special purpose accommodation ideas</li></ul>
<b>Sustainability Committee</b>	Showcases thought leadership beyond current industry best practice across strategic environmental, social, economic and governance aspects of sustainability.	<ul style="list-style-type: none"><li>• Lead the charge on sustainability and efficient buildings</li><li>• Greening and cooling the CBD</li><li>• Creating walkable, livable environments</li></ul>

# Academy

Committee	Description	Key focus/priorities
<b>Industrial and Logistics Committee</b>	Provides oversight of the Industrial and Supply Chain Industry Diploma course content, strategic course development, assessment strategies and coordination of presenters and other specialist staff.	<ul style="list-style-type: none"> <li>• Build course awareness across all states, in particular NSW, VIC and QLD</li> <li>• Review course content and implement feedback</li> <li>• Recommendations of SME's across nominated topics</li> </ul>
<b>Operations and Facilities Management Committee</b>	Provides oversight of Operations and Facilities Management course content, strategic course development, assessment strategies and coordination of presenters and other specialist staff.	<ul style="list-style-type: none"> <li>• Review course content and implement feedback</li> <li>• Build course awareness across all states, NSW, VIC, QLD and WA</li> <li>• Recommendations of SME's across nominated topics</li> </ul>
<b>People and Culture Committee</b>	Provides insight into the innovations, issues and trends facing People and Culture teams across the property industry. The committee will act as a catalyst for developing and testing new professional development ideas to fill specific skill gaps within the industry.	<ul style="list-style-type: none"> <li>• The committee decides the key challenges for the industry and then focuses on providing resources/information to support P&amp;C professionals in property in their roles</li> <li>• Focus areas for the previous committee were: Talent attraction, leadership capabilities of the future and navigating the new ways of working</li> </ul>
<b>Property Asset Management Committee</b>	Provides oversight of Asset Management course content, strategic course development, assessment strategies and coordination of presenters and other specialist staff.	<ul style="list-style-type: none"> <li>• Review and re-develop course case studies</li> <li>• Review course content and implement feedback</li> <li>• Create short courses based on Industry hot topics</li> <li>• Build course awareness across all states</li> <li>• Recommendations of SME's across nominated topics</li> </ul>
<b>Property Development Committee</b>	Provides oversight of Property Development course content, strategic course development, assessment strategies and coordination of presenters and other specialist staff.	<ul style="list-style-type: none"> <li>• Review course content and implement feedback</li> <li>• Build on project work developing Advanced as a Hybrid course combine F2F and virtual learning</li> <li>• Create short courses based on Industry hot topics</li> <li>• Build course awareness across all states</li> <li>• Recommendations of SME's across nominated topics</li> </ul>

## Academy

Committee	Description	Key focus/priorities
<b>Property Investment and Finance Committee</b>	Provides oversight of Property Investment and Finance course content, strategic course development, assessment strategies and coordination of presenters and other specialist staff.	<ul style="list-style-type: none"><li>• Review course content and implement feedback</li><li>• Build course awareness across all states</li><li>• Recommendations of SME's across nominated topics</li></ul>
<b>Retail Property Committee</b>	Provides oversight of Retail Property course content, strategic course development, assessment strategies and coordination of presenters and other specialist staff.	<ul style="list-style-type: none"><li>• Review course content and implement feedback</li><li>• Create short courses based on Industry hot topics</li><li>• Build course awareness across all states</li><li>• Recommendations of SME's across nominated topics</li></ul>

# Capital Markets

Committee	Description	Key focus/priorities
<b>Accounting Committee</b>	Responsible for developing industry positions on accounting and financial reporting issues impacting the property industry.	<ul style="list-style-type: none"> <li>• Policy development for accounting standards including climate-related financial disclosures and industry engagement on emerging issues</li> </ul>
<b>Asset Owners Roundtable</b>	Forum for Australian-domiciled investors to share industry expertise and provide strategic and commercial input on investor-related matters impacting the property industry.	<ul style="list-style-type: none"> <li>• Policy focused committee working on the development of superannuation issues (e.g. RG97) and working on benchmark settings (MSCI)</li> <li>• There is also a focus on responding to government introduced policies and regulation impacting the superannuation industry</li> </ul>
<b>CFO Roundtable</b>	Forum for Chief Financial Officers to share industry expertise and provide strategic direction and oversight on accounting, tax and finance issues.	<ul style="list-style-type: none"> <li>• High-level engagement on broader capital markets policies, including AML/CTF, merger reform, MIS review, climate-related financial disclosures and others</li> </ul>
<b>Corporate Governance and Regulation Committee</b>	Responsible for developing industry positions on the legal and regulatory issues impacting corporate governance, institutional real estate investment and property funds management.	<ul style="list-style-type: none"> <li>• Policy development for anti-money laundering and counter terrorism financing (AML/CTF regime), merger reform, managed investment scheme (MIS) review and industry engagement on emerging issues</li> </ul>
<b>Debt and Equity Financing Committee</b>	Responsible for developing industry positions on financing and debt market issues impacting the property industry.	<ul style="list-style-type: none"> <li>• Industry engagement on debt markets and financing, economic outlook</li> </ul>
<b>Fund Managers Roundtable</b>	Forum for unlisted fund managers and investors to share industry expertise and provide strategic and commercial input on industry trends and advocacy impacting unlisted property funds.	<ul style="list-style-type: none"> <li>• Policy outcomes for liquidity requirements across the industry</li> <li>• Industry engagement on valuations</li> <li>• With an overview of sentiment and trends in the market relating to fund management</li> </ul>

## Capital Markets

Committee	Description	Key focus/priorities
<b>Global Investment Committee</b>	Responsible for developing industry positions on inbound and outbound investment issues impacting the property industry.	<ul style="list-style-type: none"> <li>• High-level engagement on the barriers for importing capital into Australia</li> <li>• Cross sector engagement with the Foreign Investment Review Board</li> <li>• Comparing Australia as a destination for capital, comparing global settings</li> </ul>
<b>Income Tax Committee</b>	Responsible for developing industry positions on income tax issues impacting the property industry.	<ul style="list-style-type: none"> <li>• Policy Development on Tax issues developed by Treasury (Thin Capitalisation)</li> <li>• Global settings that the government may introduce</li> <li>• High level engagement on tax issues facing the property industry including all asset classes</li> </ul>
<b>Indirect Tax Committee</b>	Responsible for developing industry positions on GST and other indirect tax issues impacting the property industry.	<ul style="list-style-type: none"> <li>• Policy focused committee working on issues between industry and the ATO</li> <li>• There are opportunities to engage with the ATO</li> <li>• Also looking into wider taxation issues with both BTR and BTS developments</li> </ul>
<b>Market Trends and Strategic Investment Roundtable</b>	Victorian-based think tank to identify, design and recommend strategic projects that address emerging market trends that will impact real estate capital markets in the future.	<ul style="list-style-type: none"> <li>• Looking into emerging trends across the market</li> <li>• Unpacking global asset allocations and how industry can strategically navigate into the future</li> </ul>
<b>Treasurers' Roundtable</b>	Forum for Treasurers to share industry expertise and experience on treasury-related matters impacting the property industry.	<ul style="list-style-type: none"> <li>• High-level engagement on broader capital markets policies, including AML/CTF, merger reform, MIS review, climate-related financial disclosures and others, particularly as they relate to Heads of Treasury</li> </ul>

# National

Committee	Description	Key focus/priorities
<b>Build-to-Rent Roundtable</b>	The Build-to-Rent Roundtable is charged with developing a public case for the merits of this new sector and resolving policy barriers that might discourage the establishment of this asset class.	<ul style="list-style-type: none"> <li>• Tax and regulatory reform to unlock investment in BTR</li> <li>• Build profile and understanding of the BTR sector</li> <li>• Support models of affordable and key worker housing</li> </ul>
<b>Building Regulation Roundtable</b>	Manages the Property Council's response to regulations affecting the property sector and ensures any building controls or government policies are reasonable, cost-effective and help drive innovation.	<ul style="list-style-type: none"> <li>• Develop industry positions on strategic issues related to the National Construction Code</li> <li>• Reforms to compliance and enforcement in the building and construction industry</li> <li>• Reform of building products certification and regulation</li> <li>• Access to Premises standards</li> </ul>
<b>ESG Reporting Frameworks Committee</b>	The ESG Reporting Frameworks committee is responsible for property industry input and advocacy on the development and evolution of numerous ESG reporting frameworks. The committee seeks to maintain the Australian property industry's global leadership in this area and ensure access to sustainable finance products.	<ul style="list-style-type: none"> <li>• Australian REIT access to sustainable finance products and enablement (e.g. ASFT and Sustainability Linked Loans, Green Bonds etc.)</li> <li>• Mandatory sustainability reporting frameworks (e.g. Climate Related Financial Disclosures)</li> <li>• Voluntary ESG Target setting and reporting frameworks and property sector metrics (e.g. ISSB, TNFD, GRESB, GRI, GHG P, SASB, SBTi)</li> </ul>

## National

Committee	Description	Key focus/priorities
<b>National Chief Risk Officer Roundtable</b>	The National Chief Risk Officer (CRO) Roundtable is the Property Council's peak risk forum for discussion on global trends, key issues and priorities in risk management for the Australian property sector. The roundtable leverages the resources of members and works with other aligned organisations and government agencies to advocate and support best practice risk management.	<ul style="list-style-type: none"><li>• Forum for discussion on global trends and highlighting key issues and emerging risks for the Australian property sector</li><li>• Perform deep dives into the key risk related issues affecting the industry</li><li>• Maintains a register of the top current and emerging risks and associated key data for consideration by the Property Council's National Board</li></ul>
<b>Social Sustainability Roundtable</b>	Showcases thought leadership beyond current industry best practice and aspires to set the leading example for social aspects of sustainability in the property industry.	<ul style="list-style-type: none"><li>• Drive social impact through our Collective Social Impact Framework</li><li>• Provide guidance for industry on social and indigenous procurement</li><li>• Build industry capacity on social sustainability</li></ul>
<b>Sustainability Roundtable</b>	The National Sustainability Roundtable showcases thought leadership beyond current industry best practice across strategic environmental, social, economic and governance aspects of sustainability. The roundtable leverages the resources of leading members and works collaboratively with other aligned industry organisations to advocate and support best practice sustainability policy to Australia's broader property industry and policy makers.	<ul style="list-style-type: none"><li>• Lead policy development towards zero-carbon-ready buildings, including minimum standards for new residential and commercial buildings, energy efficiency, electrification and net zero supply chains</li><li>• Oversee the Property Council's work on social sustainability, including human rights and modern slavery</li><li>• Define an advocacy platform for a circular economy</li></ul>

# Retirement Living Council (RLC)

Committee	Description	Key focus/priorities
<b>Advocacy &amp; Research Committee</b>	The Advocacy & Research Committee is responsible for identifying, assessing and overseeing the scoping of the RLC's research agenda.	<ul style="list-style-type: none"> <li>Identifying research projects that will assist the RLC to influence State, Territory and Commonwealth government policy decision-making</li> <li>Assess and refine research proposals submitted by other RLC committees</li> <li>Recommend advocacy actions to help influence government decision-making as it relates to the retirement living industry</li> </ul>
<b>Care and Support Services Committee</b>	The Care and Support Services Committee is responsible for developing industry positions on issues related to the provision of care and support services within the retirement living sector.	<ul style="list-style-type: none"> <li>Developing policy positions and assisting in the development of advocacy submissions to government</li> <li>Providing advice on policy and technical issues</li> <li>Identifying potential research projects related to the provision of care and support services</li> <li>Participating in consultation with government representatives as required."</li> </ul>
<b>Retirement Sustainability Committee</b>	The Retirement Sustainability Committee is responsible for developing the RLC's advocacy agenda across environmental, social, economic and governance aspects of sustainability.	<ul style="list-style-type: none"> <li>Recommending actions to help influence government decision-making as it relates to ESG in the retirement living industry, as well as the industry's reputation, attractiveness to customers, and appeal to investors</li> <li>Leveraging the resources of leading members and working collaboratively with other aligned industry organisations to advocate and support best practice sustainability policy to Australia's retirement living industry and policymakers</li> <li>Building/curating a toolkit of ESG resources for operators to access</li> </ul>
<b>Housing Supply and Affordability Committee</b>	The Housing Supply and Affordability Committee is responsible for developing the RLC's housing supply and affordability advocacy agenda.	<ul style="list-style-type: none"> <li>Developing a stronger case for the merits of retirement living and resolving policy and financial barriers that might discourage deeper market share of this housing type</li> <li>Identifying matters of property, planning and construction importance</li> <li>Recommending actions to help guide government policy decision-making</li> <li>Supporting state-level advocacy for better strategic planning and development approval processes</li> <li>Supporting members through researching innovative models for delivering retirement living services</li> </ul>



## Retirement Living Council (RLC)

Committee	Description	Key focus/priorities
<b>Training and Development Committee</b>	The Training and Development Committee is responsible for developing the RLC's training and development agenda.	<ul style="list-style-type: none"> <li>• Recommending actions and developing a plan to help increase professional standards across the retirement industry</li> <li>• Working with the Property Council Academy to identify and develop courses for the retirement living sector</li> </ul>
<b>Retirement CFO Committee</b>	The Retirement CFO Committee exists for CFOs to share industry expertise and provide strategic direction and oversight on accounting, tax and finance issues.	<ul style="list-style-type: none"> <li>• Developing policy and government responses</li> <li>• Providing advice on policy and technical issues</li> <li>• Identifying and preparing publications and submissions</li> <li>• Identifying emerging issues which require the attention of the RLC Board</li> </ul>
<b>Retirement Tax Committee</b>	The Retirement Tax Committee is responsible for developing industry positions on issues affecting the taxation of the retirement living sector, including state and federal taxes.	<ul style="list-style-type: none"> <li>• Developing policy and government responses</li> <li>• Providing advice on policy and technical issues</li> <li>• Identifying and preparing publications and submissions</li> <li>• Identifying emerging issues which require the attention of the RLC Board</li> </ul>
<b>Retirement Corporate Affairs Committee</b>	The Retirement Corporate Affairs Committee is responsible for advising the RLC in relation to media and government relations campaigns and to assist with framing up industry advocacy and storytelling.	<ul style="list-style-type: none"> <li>• Recommending actions to help influence government policy decision-making as it relates to the retirement living industry</li> <li>• Providing a forum to facilitate awareness, information sharing, and problem solving between corporate affairs professionals in the retirement living sector</li> <li>• Bringing to the attention of the RLC matters of importance, including recommending any necessary research or advocacy, relating to public relations, and the general marketing of retirement communities</li> </ul>

# Key dates

4 September 2024  
Wednesday

## Nominations open

The portal will be open for nominations to be submitted.

4 October 2024  
Friday

## Nominations close

The portal will be closed, and no late submissions will be accepted.

Mid-December 2024

## Position announcements

Successful and unsuccessful nominees will be advised via email.

January 2025

## 2025 meeting dates

2025-2026 committee meeting dates will be circulated to all committee members for the year ahead.

**Property Council of Australia**  
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